

Grantee: North Carolina-NCORR

Grant: B-16-DL-37-0001

July 1, 2025 thru September 30, 2025 Performance

Grant Number:

B-16-DL-37-0001

Obligation Date:**Award Date:****Grantee Name:**

North Carolina-NCORR

Contract End Date:

08/15/2025

Review by HUD:

Submitted - Await for Review

Grant Award Amount:

\$236,529,000.00

Grant Status:

Active

QPR Contact:

Jennifer Holmes

LOCCS Authorized Amount:

\$236,529,000.00

Estimated PI/RL Funds:

\$0.00

Total Budget:

\$236,529,000.00

Disasters:

Declaration Number

FEMA-4285-NC

Narratives

Disaster Damage:

Hurricane Matthew began as a Category 5 storm in the Caribbean, before hitting the coast of North Carolina (the State) on October 8, 2016. Fifty counties in North Carolina were declared federal disaster areas with historic communities in eastern North Carolina like Princeville, Kinston, Lumberton, Goldsboro, Fayetteville, and Fair Bluff experiencing catastrophic damages. Matthew lingered along the North Carolina coast for several days, causing rivers and their tributaries to swell and ultimately overflow into adjacent communities. Over a three-day period, central and eastern parts of North Carolina were inundated with rain, and 17 counties set new records for rain and flooding. Five river systems, the Tar, Cape Fear, Cashie, Lumber, and Neuse Rivers, flooded, remaining at flood levels for two weeks.

After Matthew passed, the State assessed the damage and documented that Matthew's impact was devastating, significantly impacting residents in eastern and central North Carolina and causing catastrophic losses in the housing, business, public infrastructure, and agricultural sectors. More than 800,000 families lost power from Matthew, resulting in millions of dollars in food cost losses for families whose food needed to be frozen or refrigerated. In total, 3,744 individuals needed to be moved to shelters, and 77,607 households applied for Federal Emergency Management Agency (FEMA) emergency assistance.

When FEMA completed its analysis of impacts on housing stock, 34,284 households had evidence of flood damage and nearly 5,000 homes had major to severe damage, many of which were located in rural communities, where not only the home but also the farm and livestock were impacted and/or lost. The State estimated that more than 300,000 businesses experienced physical and/or economic impacts from the storm, including many small "mom and pop" businesses located in small rural communities. Matthew's impact on the agricultural industry was particularly hard hit, as the industry has a significant presence in driving the local economy in eastern North Carolina, where the State is among the leaders in the nation in livestock and crop production. North Carolina's farms, including many small multi-generational family farms, along with the firms that provide materials needed to grow livestock and produce crops and food producers that take these products to market, lost tremendous amounts of inventory, livestock, and crops, with millions of dollars of the losses not covered by United States Department of Agriculture (USDA) programs. The impact on communities was also catastrophic, with public buildings, parks, schools, roads, water and wastewater systems, and other public infrastructure heavily impacted. Portions of the interstate system closed in some cases for up to 10 days. In total, the State estimated that Matthew's total economic impact was roughly \$2 billion.

Recovery Needs:

The Impact and Unmet Needs Assessment within this Action Plan represents the third analysis of unmet needs in the State of North Carolina following Hurricane Matthew. It presents damage estimates as of October 15, 2017, roughly one year after the flooding occurred. Under Substantial Amendment 10, the State used the most recent

highlights that additional Federal Obligations have been made through the FEMA Public Assistance (PA) program to address infrastructure unmet needs since the initial estimates were calculated in October 2017. Additionally, a considerable amount of funding from the State has been awarded and spent to address the match for federal disaster programs related to infrastructure recovery. Based on the revaluation, North Carolina's current unmet recovery needs for Hurricane Matthew total \$777,374,146.

Under Substantial Amendment 10, funding allocated to CDBG-DR activities will address owner-occupied housing, rental housing and economic (small business) unmet need, representing 89% of the total unmet recovery needs. The State has also identified an additional need for public services to support recovery efforts, with an estimated need of \$36,248,561. Public Housing and Infrastructure represent 11% of the total unmet recovery need (\$85,661,799). In consideration of the significant owner-occupied housing, rental housing and economic recovery need, funding allocations for public housing and Infrastructure are being reallocated to the State's CDBG-MIT program under Substantial Amendment 10. Refer to the State's Mitigation Action Plan for more details on these activities and any additional unmet needs analyses. The decrease noted in infrastructure unmet need further supports the State's decision to focus CDBG-DR funding on the significant unmet need that remains for owner-occupied housing, rental housing, and economic recovery.

Since the publication of the State's initial Unmet Needs Assessment in the Spring of 2017 and subsequent amendments, the State has focused recovery actions in four areas:

1. Beginning to design housing programs focused on the findings of the State's initial Unmet Needs Assessment and centered around the needs of low to moderate-income persons and housing recovery in the most impacted communities and counties;
2. Completing the State's 50-county planning process to determine how to best align and structure the Community Recovery Program/Infrastructure Recovery Program with information and projects developed through this bottom-up community planning process;
3. Working with FEMA to ensure that damages to public infrastructure were captured; and
4. Working to confirm that the Matthew impacts on small businesses and the agricultural sector are being addressed through state, local, and other funding and activities outside of CDBG-DR.

As a result, the current reevaluation of unmet needs has validated that the State's prior Unmet Needs Assessment remains valid as housing recovery remains a significant unmet need. The public infrastructure and facilities focus of the Unmet Needs Assessment has been updated to reflect the increase in FEMA Public Assistance obligations that are in line with initial estimates and projections. In the Economic Recovery section, as shown by previous SBA data analysis, it remains possible that small businesses and agricultural enterprises in eastern and central North Carolina may continue to need assistance.

The analysis presented in the initial Unmet Needs Assessment, particularly for housing and vulnerable populations in most impacted communities, remains particularly relevant and is included in this revised analysis as it is unchanged and is a key component for the overall program design.

As part of this Action Plan Amendment, the State of North Carolina has made it a priority to focus on continuing to assist low- and moderate-income families who experienced severe flooding and saw their homes and communities impacted by Matthew. Therefore, the funding priorities in this Action Plan Amendment emphasize housing and supportive public service needs with the majority of this allocation going to housing recovery and housing assistance programs. The State understands that community health is not just about rebuilding homes but Hurricane Matthew CDBG-DR Action Plan 9 restoring the basic fabric of neighborhoods and ensuring future economic health. Therefore, the State is also providing funding to assist small businesses and farmers struggling to get back on their feet and ensuring that, as the planning process is complete, projects to rebuild and make more resilient communities can occur.

Overall	This Report Period	To Date
Total Projected Budget from All Sources	\$0.00	\$236,529,000.00
Total Budget	\$0.00	\$236,529,000.00
Total Obligated	\$105.92	\$236,529,000.00
Total Funds Drawdown	\$785,318.60	\$236,528,999.69
Program Funds Drawdown	\$785,318.60	\$236,528,999.69
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$13,684,989.28	\$236,528,999.69
HUD Identified Most Impacted and Distressed	\$11,017,106.64	\$192,289,737.00

Non-Match Funds	\$ 0.00	\$ 0.00
Funds Expended		
Overall	This Period	To Date
Beaufort County	\$ 0.00	\$ 0.00
Duplin County	\$ 0.00	\$ 0.00
Edgecombe County	\$ 0.00	\$ 0.00
Fayetteville, City of	\$ 0.00	\$ 0.00
Greene County	\$ 0.00	\$ 0.00
Housing Authority of the City of Goldsboro	\$ 0.00	\$ 0.00
Housing Authority of the City of Lumberton	\$ 0.00	\$ 0.00
Housing Authority of the City of Wilson	\$ 0.00	\$ 0.00
Hyde County	\$ 0.00	\$ 0.00
Jones County	\$ 0.00	\$ 0.00
Lenoir County	\$ 0.00	\$ 0.00
Bertie County	\$ 0.00	\$ 0.00
Lumberton, City of	\$ 0.00	\$ 0.00
Martin County	\$ 0.00	\$ 0.00
NC Community Development Initiative Capital Inc.	\$ 0.00	\$ 1,725,000.00
NCDOC	\$ 0.00	\$ 3,649,300.77
NCORR	\$ 13,684,989.28	\$ 210,170,509.92
Nash County	\$ 0.00	\$ 0.00
North Carolina Housing Finance Agency	\$ 0.00	\$ 9,821,518.20
Pamlico County	\$ 0.00	\$ 0.00
Pender County	\$ 0.00	\$ 0.00
Pitt County	\$ 0.00	\$ 0.00
Bladen County	\$ 0.00	\$ 0.00
Princeville, Town of	\$ 0.00	\$ 0.00
Robeson County	\$ 0.00	\$ 9,384,023.90
Saint Pauls, Town of	\$ 0.00	\$ 0.00
Tyrrell County	\$ 0.00	\$ 0.00
Wayne County	\$ 0.00	\$ 0.00
Carolina Small Business Development Fund	\$ 0.00	\$ 1,543,646.90
Carteret County	\$ 0.00	\$ 0.00
Center for Community Self-Help	\$ 0.00	\$ 235,000.00
Columbus County	\$ 0.00	\$ 0.00
Craven County	\$ 0.00	\$ 0.00
Cumberland County	\$ 0.00	\$ 0.00

Progress Toward Required Numeric Targets

Requirement	Target	Projected	Actual
Overall Benefit Percentage	70.00%	81.59%	81.59%
Minimum Non Federal Match	\$.00	\$.00	\$.00
Overall Benefit Amount	\$154,672,137.90	\$180,290,783.29	\$180,290,783.29
Limit on Public Services	\$35,479,350.00	\$.00	\$.00
Limit on Admin/Planning	\$47,305,800.00	\$15,568,803.00	\$15,568,802.69
Limit on Admin	\$11,826,450.00	\$11,826,450.00	\$11,826,450.00

smooth and timely closeout process.

Project Summary

Project #, Project Title	This Report	To Date	
	Program Funds Drawdown	Project Funds Budgeted	Program Funds Drawdown
101, Administration (5%)	\$437,941.27	\$11,826,450.00	\$11,826,450.00
102, Planning & Capacity	\$347,377.33	\$3,742,353.00	\$3,742,352.69
103, Homeowner Recovery Program	\$0.00	\$207,635,031.90	\$207,635,031.90
105, Small Business Recovery	\$0.00	\$3,503,646.90	\$3,503,646.90
107, Multi-Family	\$0.00	\$9,821,518.20	\$9,821,518.20
9999, Restricted Balance	\$0.00	\$0.00	\$0.00
DELETED-ACTIVITIES, DELETED-ACTIVITIES (Temporary)	\$0.00	\$0.00	\$0.00

Activities

Project # /	101 / Administration (5%)
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Grantee Activity Number: 999ADM1002

Activity Title: NCORR - State Administration

Activity Type:

Administration

Project Number:

101

Projected Start Date:

08/12/2017

Benefit Type:

N/A

National Objective:

N/A

Activity Status:

Completed

Project Title:

Administration (5%)

Projected End Date:

08/15/2025

Completed Activity Actual End Date:**Responsible Organization:**

NCORR

Overall

	Jul 1 thru Sep 30, 2025	To Date
Total Projected Budget from All Sources	\$0.00	\$10,651,555.92
Total Budget	\$0.00	\$10,651,555.92
Total Obligated	\$105.92	\$10,651,555.92
Total Funds Drawdown	\$437,941.27	\$10,651,555.92
Program Funds Drawdown	\$437,941.27	\$10,651,555.92
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$434,240.92	\$10,651,555.92
NCORR	\$434,240.92	\$10,651,555.92
Most Impacted and Distressed Expended	\$347,392.74	\$8,521,244.76

Activity Description:

Funds will be used by North Carolina Office of Recovery and Resiliency for the cost incurred for general operations for the implementation of the CDBG-DR program.

Location Description:

Statewide

Activity Progress Narrative:

During the reporting period, funds were used by NCORR for the cost incurred for general operations for the implementation of the CDBG-DR program. Funds expended and Mid expended has been reconciled in Q3. This activity is fully expended and marked complete in Q3.

Accomplishments Performance Measures**No Accomplishments Performance Measures**

Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources

No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Activity Supporting Documents: None

Project # / 102 / Planning & Capacity

Grantee Activity Number: 999PLN9102

Activity Title: NCORR - General Planning/TA

Activity Type:

Planning

Project Number:

102

Projected Start Date:

08/13/2017

Benefit Type:

Area (Census)

National Objective:

N/A

Activity Status:

Completed

Project Title:

Planning & Capacity

Projected End Date:

08/15/2025

Completed Activity Actual End Date:

Responsible Organization:

NCORR

Overall

	Jul 1 thru Sep 30, 2025	To Date
Total Projected Budget from All Sources	\$0.00	\$1,267,946.31
Total Budget	\$0.00	\$1,267,946.31
Total Obligated	\$0.00	\$1,267,946.31
Total Funds Drawdown	\$347,377.33	\$1,267,946.00
Program Funds Drawdown	\$347,377.33	\$1,267,946.00
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$476,077.69	\$1,267,946.00
NCORR	\$476,077.69	\$1,267,946.00
Most Impacted and Distressed Expended	\$449,882.15	\$1,014,356.78

Activity Description:

Funds will be used by North Carolina Office of Recovery and Resiliency to cover the planning capacity building and service delivery costs incurred.

Location Description:

Statewide

Activity Progress Narrative:

Updated accomplishments to reflect the completion of 12 action plans for the Matthew grant. Activity has been marked complete in Q3.
Funds expended and MID Expended has been reconciled in Q3.

Accomplishments Performance Measures

	This Report Period	Cumulative Actual Total / Expected
	Total	Total
# of Plans or Planning Products	12	12/1

Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources

No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Activity Supporting Documents: None

Project # / 103 / Homeowner Recovery Program

Grantee Activity Number: 999HRB1101

Activity Title: NCORR - Homeowner Rehab

Activity Type:

Rehabilitation/reconstruction of residential structures

Project Number:

103

Projected Start Date:

08/14/2017

Benefit Type:

Direct (HouseHold)

National Objective:

Low/Mod

Activity Status:

Completed

Project Title:

Homeowner Recovery Program

Projected End Date:

08/15/2025

Completed Activity Actual End Date:**Responsible Organization:**

NCORR

Overall

	Jul 1 thru Sep 30, 2025	To Date
Total Projected Budget from All Sources	\$0.00	\$161,848,311.51
Total Budget	\$0.00	\$161,848,311.51
Total Obligated	\$0.00	\$161,848,311.51
Total Funds Drawdown	\$0.00	\$161,848,311.51
Program Funds Drawdown	\$0.00	\$161,848,311.51
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$7,059,886.08	\$161,848,311.51
NCORR	\$7,059,886.08	\$161,848,311.51
Most Impacted and Distressed Expended	\$5,647,908.90	\$129,478,649.21

Activity Description:

For costs incurred by North Carolina Office of Recovery and Resiliency in implementing the Homeowner Recovery Program, including single-family rehabilitation and reconstruction, manufactured home repair and replacement, and homeowner reimbursement. The activity addresses program costs towards the Low/Moderate Income national objective. MID metrics targeted for 499 and Non-MID metrics targeted for 335 low-to-moderate income SF households.

Location Description:

Statewide

Activity Progress Narrative:

In Quarter 3 of 2025, CDBG-DR funds were utilized to assist eligible households under the Low/Mod National Objective through the Homeowner Rehabilitation and Reconstruction Program. These activities were targeted toward homeowners whose properties sustained significant damage from the federally declared disaster and who required immediate intervention to restore safe and habitable living conditions.

In Q3 the Homeowner Recovery Program completed 23 homes. Funds expended were for the reconstruction of homes. The homes were completed with both Matthew and Florence CDBG-DR funding. Q2 expended all funds in the Homeowner Recovery Program under the Matthew grant, marking Q2 as the last quarter the activity will be reflected as "underway" in DRGR. This activity is now marked complete in Q3.

Funds expended and Mid expended has been reconciled in Q3.

Accomplishments Performance Measures

	This Report Period	Cumulative Actual Total / Expected
	Total	Total
# of Elevated Structures	3	168/131
# of Properties	23	903/1124
# of Section 3 Labor Hours	0	15411/3800
# of Targeted Section 3 Labor	0	262/760
# of Total Labor Hours	0	74858/15200

	This Report Period	Cumulative Actual Total / Expected
	Total	Total
# of Housing Units	23	903/1124
# of Multifamily Units	0	0/0
# of Singlefamily Units	23	903/1124

Beneficiaries Performance Measures

	This Report Period			Cumulative Actual Total / Expected			
	Low	Mod	Total	Low	Mod	Total	Low/Mod%
# of Households	15	8	23	655/852	248/272	903/1124	100.00
# Owner	15	8	23	655/852	248/272	903/1124	100.00
# Renter	0	0	0	0/0	0/0	0/0	0

Activity Locations

No Activity Locations found.

Other Funding Sources

No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Activity Supporting Documents: None

Grantee Activity Number: 999HRB1102

Activity Title: NCORR - Homeowner Rehab

Activity Type:

Rehabilitation/reconstruction of residential structures

Project Number:

103

Projected Start Date:

08/13/2017

Benefit Type:

Direct (HouseHold)

National Objective:

Urgent Need

Activity Status:

Completed

Project Title:

Homeowner Recovery Program

Projected End Date:

08/15/2025

Completed Activity Actual End Date:**Responsible Organization:**

NCORR

Overall

	Jul 1 thru Sep 30, 2025	To Date
Total Projected Budget from All Sources	\$0.00	\$36,402,696.99
Total Budget	\$0.00	\$36,402,696.99
Total Obligated	\$0.00	\$36,402,696.49
Total Funds Drawdown	\$0.00	\$36,402,696.49
Program Funds Drawdown	\$0.00	\$36,402,696.49
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$5,714,784.59	\$36,402,696.49
NCORR	\$5,714,784.59	\$36,402,696.49
Most Impacted and Distressed Expended	\$4,571,922.85	\$29,122,157.19

Activity Description:

For costs incurred by North Carolina Office of Recovery and Resiliency in implementing the Homeowner Recovery Program, including single-family rehabilitation and reconstruction, manufactured home repair and replacement, and homeowner reimbursement. The activity addresses program costs towards the Urgent Need national objective. MID metrics target 138 and Non-MID metrics target 78 urgent need households.

Location Description:

Statewide

Activity Progress Narrative:

In Quarter 3 of 2025, CDBG-DR funds were utilized to assist eligible households under the Urgent Need National Objective through the Homeowner Rehabilitation and Reconstruction Program. These activities were targeted toward homeowners whose properties sustained significant damage from the federally declared disaster and who required immediate intervention to restore safe and habitable living conditions.

In Q3 the Homeowner Recovery Program completed 4 homes. The homes were completed with both Matthew and Florence CDBG-DR funding. Q2 expended all funds in the Homeowner Recovery Program under the Matthew grant, marking Q2 as the last quarter the activity will be reflected as "underway" in DRGR. This activity is now marked complete in Q3.

Funds expended and Mid expended have been reconciled in Q3.

Accomplishments Performance Measures

	This Report Period	Cumulative Actual Total / Expected
	Total	Total
# of Elevated Structures	0	37/25
# of Properties	4	238/224
# of Section 3 Labor Hours	0	4548/190
# of Targeted Section 3 Labor	0	0/38
# of Total Labor Hours	0	24588/760

	This Report Period	Cumulative Actual Total / Expected
	Total	Total
# of Housing Units	4	238/224
# of Multifamily Units	0	0/0
# of Singlefamily Units	4	238/224

Beneficiaries Performance Measures

	This Report Period			Cumulative Actual Total / Expected			
	Low	Mod	Total	Low	Mod	Total	Low/Mod%
# of Households	0	4	4	0/0	4/0	238/224	1.68
# Owner	0	4	4	0/0	4/0	238/224	1.68
# Renter	0	0	0	0/0	0/0	0/0	0

Activity Locations

No Activity Locations found.

Other Funding Sources

No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Activity Supporting Documents: None

Monitoring, Audit, and Technical Assistance

Event Type	This Report Period	To Date
Monitoring, Audits, and Technical Assistance	0	82
Monitoring Visits	0	8
Audit Visits	0	0
Technical Assistance Visits	0	73
Monitoring/Technical Assistance Visits	0	1
Report/Letter Issued	0	1