January 1, 2021 thru March 31, 2021 Performance

Grant Number: B-18-DP-37-0001
Grantee Name: North Carolina-NCORR
Grant Award Amount: $168,067,000.00
LOCCS Authorized Amount: $168,067,000.00
Total Budget: $168,067,000.00

Disasters:
Declaration Number: FEMA-4285-NC

Narratives
Mitigation Needs Assessment:
Prior to developing the Mitigation Needs Assessment, data gathering was performed in accordance with the federal notice. The North Carolina Office of Recovery and Resiliency (NCORR) first reviewed the 2018 North Carolina Enhanced Hazard Mitigation Plan (HMP) as well as the hazard mitigation plans of the most impacted and distressed communities (MID). In addition to the HMP, current and future hazards identified through the recovery of Hurricane Matthew and Hurricane Florence also factor in assessing the mitigation need. NCORR also engaged stakeholders, including the representative group of local governments, councils of government, local houses of worship, civic groups, and citizens. The general public was encouraged to provide input through six public hearings at venues spread throughout the MID counties. These three sources are the primary source of hazard, risk, and mitigation information for the Mitigation Needs Assessment.

This Mitigation Needs Assessment assesses the significant potential impacts and risks of hazards affecting the Community Lifelines, identified in V.A.2.a.(1) of the federal notice: (1) Safety and Security, (2) Communications, (3) Food, Water, Sheltering, (4) Transportation, (5) Health and Medical, (6) Hazardous Material, and (7) Energy. The approach identifies the most heavily impacted Community Lifelines and focuses CDBG-MIT funds in those areas to provide long-lasting or permanent interventions to break the cycle of repeated Federal investment to serve the same vulnerable lifelines.

After a review of the hazards, risks, and Community Lifeline vulnerability, problem statements were defined for the MID areas: (1) Hurricanes, coastal hazards, and flood hazards are the greatest risk to the MID areas and account for the largest amount of damage and loss of life in the MID areas; (2) Hurricanes, coastal hazards, flood hazards, and other weather-related natural hazards are expected to increase in probability and severity due to changes in climate and sea level rise; (3) Losses to the Food, Water, and Sheltering Community Lifeline are the most critical mitigation need based on an analysis of FEMA-documented damage; and (4) Mitigating losses to the Safety and Security, Transportation, and Energy Community Lifelines are the next most pressing needs, in descending order. These problem statements inform the cardinal direction of the CDBG-MIT funded activities and drive the nature of the public and stakeholder engagement.

The HMP outlines 27 actions to reduce risk. The selection of projects and proposed programs in this Action Plan aligns the HMP action priority list with selected projects. While the CDBG-MIT framework is not ideal to serve every action item, there is significant overlap between state priorities, the assessment of the data for community needs, and the CDBG eligible activities. The HMP action items that most align with CDBG-MIT activities include: (1) Acquire, elevate, provide structural retrofits, and otherwise leverage resources to protect or mitigate risk to people and personal property such as residences and businesses; (2) Training local governments, state agencies, and other organizations on emergency management and mitigation; (3) Standardize technology between partners and determine software compatibility; (4) Work with local communities to promote changes in local policies, regulations, and activities such as land use, building codes, regional planning, improving storm drainage systems, and supporting the Community Rating System (CRS); (5) Provide useful data, studies, and other products that can help local communities better understand their risks; (6) Assist counties and stakeholders in developing their fuel plans for back-up fuel; and (7) Engage with the North Carolina Housing Finance Agency to identify available funding that could be used for mitigation and discuss opportunities to collaborate.
Proposed Use of Funds:

This Action Plan is the State of North Carolina’s plan to use the $168 million allocation in accordance with the Notice. The administering agency, the North Carolina Office of Recovery and Resiliency (NCORR), an office of the North Carolina Department of Public Safety (NCDPS), will be administering the grant on behalf of the State of North Carolina. References to the HUD grantee and to the State as a decision-making entity are construed to mean NCORR in all instances.

With the limits of the CDBG-MIT funds, it is NCORR’s belief that fewer programs operated at a high level of expertise and efficiency can do more for the long-term mitigation than many approaches which receive significantly less funding. NCORR has determined that a buyout program is the most impactful investment in long-term hazard mitigation. The NCORR philosophy on buyout (65% of allocation, 50% to LMI and 50% to HUD-defined MID areas) is that no other mitigation approach definitively and permanently removes a vulnerable property – and vulnerable individual or family – from harm’s way. In conversations with local communities, this activity must be paired with a resilient affordable housing solution to ensure that individuals that are bought out have a safer place to call home. Further, NCORR strengthens its commitment by laying out a plan for the use of Resilient Affordable Housing Development Program Funds (25% of allocation with 100% to LMI and 50% to HUD-defined MID areas) to ensure these programs serve all people equitably. Finally, a small allocation to fund planning (5% of total allocation) activities will allow for excellent plan design, coordination with local and regional entities in plan development, and sufficient public outreach and engagement to drive a plan responsive to the needs of impacted communities.

The affordable housing component of the plan will be a two-pronged approach. First, NCORR will empower the North Carolina Housing Finance Authority (NCHFA) as a subrecipient to assist in developing new affordable housing stock outside of the floodplain and out of harm’s way. NCORR will consider other subrecipients or partners to facilitate affordable housing development that is most responsive to the community need for resilient housing. Second, Public Housing Authorities (PHAs) will be subgranted funds to mitigate risks to existing housing developments or to perform one-for-one replacement of units outside of the floodplain.

The allocation of funds to Most Impacted and Distressed (MID) areas reflects the MID determinations made by HUD for Hurricane Florence, published in 85 FR 4681. Therefore, the MID areas are assumed to be the Hurricane Matthew-established MID areas (Bladen, Columbus, Cumberland, Edgecombe, Robeson, and Wayne Counties) and the additional Hurricane Florence MID areas (Brunswick, Carteret, Craven, Duplin, Jones, New Hanover, Onslow, Pender, Scotland, and Pamlico Counties). The remaining 50 percent of the “non-MID” allocation is reserved for state-identified areas that are most impacted and distressed (MID) which also received a Presidentially-declared disaster designation for Hurricane Matthew or Florence. As additional information becomes available, NCORR may support additional MID classification for Hurricane Florence impacted areas and update the allocations and the Mitigation Needs Assessment accordingly. Changes to add support for a new MID area would be included in a substantial amendment to the Action Plan.

At all times it is NCORR’s primary objective to serve both the greatest identified mitigation need as well as addressing the disaster recovery needs of the citizens of the State. With limited available funds and many needs throughout the State, NCORR supports buyout as well as resilient affordable housing as the two best ways to serve the people of North Carolina.

---

### Overall Proposed Use of Funds:

<table>
<thead>
<tr>
<th>Category</th>
<th>This Period</th>
<th>To Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Projected Budget from All Sources</td>
<td>$0.00</td>
<td>$126,050,250.00</td>
</tr>
<tr>
<td>Total Budget</td>
<td>$0.00</td>
<td>$126,050,250.00</td>
</tr>
<tr>
<td>Total Obligated</td>
<td>$0.00</td>
<td>$126,050,250.00</td>
</tr>
<tr>
<td>Total Funds Drawdown</td>
<td>$439,473.95</td>
<td>$2,069,610.51</td>
</tr>
<tr>
<td>Program Funds Drawdown</td>
<td>$439,473.95</td>
<td>$2,069,610.51</td>
</tr>
<tr>
<td>Program Income Drawdown</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>Program Income Received</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>Total Funds Expended</td>
<td>$439,473.95</td>
<td>$2,069,610.51</td>
</tr>
<tr>
<td>HUD Identified Most Impacted and Distressed</td>
<td>$219,736.97</td>
<td>$1,034,805.24</td>
</tr>
<tr>
<td>Other Funds</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>Match Funds</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>Non-Match Funds</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
</tbody>
</table>

### Funds Expended

<table>
<thead>
<tr>
<th>Category</th>
<th>This Period</th>
<th>To Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>NCORR</td>
<td>$439,473.95</td>
<td>$2,069,610.51</td>
</tr>
</tbody>
</table>
Progress Toward Required Numeric Targets

<table>
<thead>
<tr>
<th>Requirement</th>
<th>Target</th>
<th>Projected</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>Overall Benefit Percentage</td>
<td>50.00%</td>
<td>.00%</td>
<td>.00%</td>
</tr>
<tr>
<td>Minimum Non Federal Match</td>
<td>$.00</td>
<td>$.00</td>
<td>$.00</td>
</tr>
<tr>
<td>Overall Benefit Amount</td>
<td>$8,403,350,000.00</td>
<td>$.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>Limit on Public Services</td>
<td>$25,210,050.00</td>
<td>$.00</td>
<td>$.00</td>
</tr>
<tr>
<td>Limit on Admin/Planning</td>
<td>$33,613,400.00</td>
<td>$8,403,350.00</td>
<td>$240,215.15</td>
</tr>
<tr>
<td>Limit on Admin</td>
<td>$8,403,350.00</td>
<td>$8,403,350.00</td>
<td>$240,215.15</td>
</tr>
<tr>
<td>Most Impacted and Distressed</td>
<td>$84,033,500.00</td>
<td>$63,025,125.10</td>
<td>$1,034,805.24</td>
</tr>
</tbody>
</table>

Overall Progress Narrative:

On June 3, 2020, North Carolina signed a grant agreement with the US Department of Housing and Urban Development (HUD) for grant number B-18-DP-37-0001, Community Development Block Grant for Mitigation (CDBG-MIT). During the quarter, the NC Office of Recovery and Resiliency (NCORR) sought reimbursement for pre-award planning activities and engaged in policy and program development for the activities of this grant. Specifically, NCORR continued to develop policies and procedures to administer Buyout and Acquisition activities. The Buyout and Acquisition Program was originally launched in January 2020 under the state’s Community Development Block Grant Disaster Recovery. NCORR will expand this program through the CDBG-MIT grant funds. By early 2021, NCORR expects to be recording buyout and acquisition expenses to the CDBG-MIT grant.

After the quarter closed, North Carolina was awaiting public comment and HUD approval of Substantial Action Plan Amendment 1 into early 2021. Once approved this amendment will be addressed in the next quarterly progress report.

Project Summary

<table>
<thead>
<tr>
<th>Project #, Project Title</th>
<th>This Report Program Funds Drawdown</th>
<th>To Date Project Funds Budgeted</th>
<th>Program Funds Drawdown</th>
</tr>
</thead>
<tbody>
<tr>
<td>101, Administration</td>
<td>$7,638.00</td>
<td>$8,403,350.00</td>
<td>$240,215.15</td>
</tr>
<tr>
<td>102, Planning</td>
<td>$0.00</td>
<td>$8,403,350.00</td>
<td>$564.00</td>
</tr>
<tr>
<td>104, Strategic Buyout</td>
<td>$431,835.95</td>
<td>$109,243,550.00</td>
<td>$1,828,831.36</td>
</tr>
</tbody>
</table>

Activities

<table>
<thead>
<tr>
<th>Project # /</th>
<th>101 / Administration</th>
</tr>
</thead>
</table>
Activity Title: State Administration

Grantee Activity Number: MMIT999ADM1002

Activity Type: Administration
Project Number: 101
Projected Start Date: 03/13/2020
Benefit Type: N/A
National Objective: NA

Activity Status: Under Way
Project Title: Administration
Projected End Date: 04/30/2026
Completed Activity Actual End Date:

Overall
- Total Projected Budget from All Sources: $8,403,350.00
- Total Budget: $8,403,350.00
- Total Obligated: $0.00
- Total Funds Drawdown: $7,638.00
  - Program Funds Drawdown: $7,638.00
  - Program Income Drawdown: $0.00
- Program Income Received: $0.00
- Total Funds Expended: $7,638.00
  - NCORR: $7,638.00
- Most Impacted and Distressed Expended: $3,819.00

Jan 1 thru Mar 31, 2021
- To Date
  - Total Projected Budget from All Sources: $8,403,350.00
  - Total Budget: $8,403,350.00
  - Total Obligated: $8,403,350.00
  - Total Funds Drawdown: $240,215.15
    - Program Funds Drawdown: $240,215.15
    - Program Income Drawdown: $0.00
  - Program Income Received: $0.00
  - Total Funds Expended: $240,215.15
    - NCORR: $240,215.15
  - Most Impacted and Distressed Expended: $120,107.57

Activity Description:
Funds will be used by North Carolina Office of Recovery and Resiliency (NCORR) for the administrative costs associated with the mitigation activities for CDBG-MIT.

Location Description:
State of North Carolina

Activity Progress Narrative:
During the reporting period administrative costs for contract staff for the prior period were reported.

Accomplishments Performance Measures
No Accomplishments Performance Measures
Beneficiaries Performance Measures
No Beneficiaries Performance Measures found.

Activity Locations
No Activity Locations found.

Other Funding Sources Budgeted - Detail
No Other Match Funding Sources Found

<table>
<thead>
<tr>
<th>Other Funding Sources</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>No Other Funding Sources Found</td>
<td></td>
</tr>
<tr>
<td>Total Other Funding Sources</td>
<td></td>
</tr>
</tbody>
</table>

Activity Supporting Documents: None

Project # / 104 / Strategic Buyout
Grantee Activity Number: MMIT999BAM1403
Activity Title: Buyout LMB

Activity Type: MIT - Buyout of Properties
Project Number: 104
Projected Start Date: 03/13/2020
Benefit Type: Direct (HouseHold)
National Objective: Low/Mod Buyout

Activity Status: Under Way
Project Title: Strategic Buyout
Projected End Date: 04/30/2026
Completed Activity Actual End Date: 03/13/2020

Total Projected Budget from All Sources: $27,310,887.50
Total Obligated: $27,310,887.50
Total Budget: $0.00
Total Funds Drawdown: $341,150.39
Program Income Drawdown: $170,575.19
Program Income Received: $0.00
Most Impacted and Distressed Expended: $170,575.19

Overall Jan 1 thru Mar 31, 2021 To Date

Total Projected Budget from All Sources $0.00 $27,310,887.50
Total Budget $0.00 $27,310,887.50
Total Obligated $0.00 $27,310,887.50
Total Funds Drawdown $341,150.39 $1,434,924.57
Program Funds Drawdown $341,150.39 $1,434,924.57
Program Income Drawdown $0.00 $0.00
Program Income Received $0.00 $0.00
Total Funds Expended $341,150.39 $1,434,924.57
NCORR $341,150.39 $1,434,924.57
Most Impacted and Distressed Expended $170,575.19 $717,462.28

Activity Description:
The State of North Carolina has determined through the administration of CDBG-DR funded buyout activities, significant opportunity remains to mitigate against future flood hazards expanding the state’s buyout activities. Low and moderate-income (LMI) applicants approved for participation in the Strategic Buyout Program may be eligible to receive funding based upon the pre-storm value for their damaged property minus any duplicative assistance. Properties purchased as a buyout will be maintained in perpetuity as buffer zones. The post-purchase fate of bought out properties will be determined by the State, in consultation with local officials, to ensure these properties best serve the future goals of the community. Homes eligible to receive HUD funds for Buyout, must be located in a floodway, floodplain, designated Disaster Risk Reduction Areas (DRRAs), or targeted buyout area.

Location Description:
The State of North Carolina - Homes located in the federally designated or state-designated most impacted and distressed areas of Presidentially-declared counties for Hurricane Matthew and Florence, eligible to receive HUD funds for Mitigation Buyout, must be located in a floodway, floodplain, designated Disaster Risk Reduction Areas (DRRAs), or targeted buyout area.

Activity Progress Narrative:
During the reporting period expenditures associated with prior period contract staff consultation for the development and delivery of the Buyout program were reported.
Accomplishments Performance Measures
No Accomplishments Performance Measures

Beneficiaries Performance Measures
No Beneficiaries Performance Measures found.

Activity Locations
No Activity Locations found.

Other Funding Sources Budgeted - Detail
No Other Match Funding Sources Found

<table>
<thead>
<tr>
<th>Other Funding Sources</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>No Other Funding Sources Found</td>
<td></td>
</tr>
<tr>
<td>Total Other Funding Sources</td>
<td></td>
</tr>
</tbody>
</table>

Activity Supporting Documents: None
Activity Type: MIT - Buyout of Properties
Project Number: 104
Projected Start Date: 03/13/2020
Benefit Type: Direct (HouseHold)
National Objective: Urgent Need Mitigation

Activity Status: Under Way
Project Title: Strategic Buyout
Projected End Date: 04/30/2026
Completed Activity Actual End Date: 03/13/2020

Activity Description:
The State of North Carolina has determined through the administration of CDBG-DR funded buyout activities, significant opportunity remains to mitigate against future flood hazards expanding the state’s buyout activities. Applicants determined to meet an Urgent Need (UN) and approved for participation in the Strategic Buyout Program may be eligible to receive funding based upon the pre-storm value for their damaged property minus any duplicative assistance. Applicants may also be eligible to receive additional relocation and affordability incentives that incentivize participants in the buyout program to relocate to safer areas. These areas are outside of the 100-year floodplain, and these incentives are only available to individuals that choose to relocate out of the special flood hazard area (SFHA). NCORR believes this incentive structure provides maximum choice for buyout participants while maintaining the voluntary aspect of the program. Homes eligible to receive HUD funds for Buyout, must be located in a floodway, floodplain, designated Disaster Risk Reduction Areas (DRRAs), or targeted buyout area.

Location Description:
State of North Carolina - Homes located in the federally designated or state-designated most impacted and distressed areas of Presidentially-declared counties for Hurricane Matthew and Florence, eligible to receive HUD funds for Mitigation Buyout Incentives, must be located in a floodway, floodplain, designated Disaster Risk Reduction Areas (DRRAs), or targeted buyout area.

Activity Progress Narrative:
During the reporting period expenditures associated with prior period contract staff consultation for the development and delivery of the Buyout program were reported.

Accomplishments Performance Measures
No Accomplishments Performance Measures

Beneficiaries Performance Measures
No Beneficiaries Performance Measures found.

Activity Locations
No Activity Locations found.

Other Funding Sources Budgeted - Detail
No Other Match Funding Sources Found

<table>
<thead>
<tr>
<th>Other Funding Sources</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>No Other Funding Sources Found</td>
<td></td>
</tr>
<tr>
<td>Total Other Funding Sources</td>
<td></td>
</tr>
</tbody>
</table>

Activity Supporting Documents: None